

# Chapter Advisory Council (ChAC)

## Report to the Board of Trustees

November 8, 2025



Flávio R. Wagner  
Chair of the ChAC Steering Committee

## 2025 ChAC Steering Committee Members

**Anna Amoomo-David**  
(Namibia Chapter)



**Nicolas CHAGNY**  
(France Chapter)



**Clara Patricia Muñoz**  
(Colombia Chapter)



**Flávio Wagner**  
(Brazil Chapter)

**Chair**



**Joel Templeman**  
(Canada Manitoba Chapter)



**Winthrop Yu**  
(Philippines Chapter)

**Heba Sayed**  
(Egypt Chapter)

**Vice-Chair**



**Patricia Peña**  
(Chile Chapter)



**Katarina Gevorgyan**  
(Armenia Chapter)

**Secretary**



## Report from Q3 Full ChAC Call

Revision of the ChAC governance documents (charter and rules & procedures)

- small group formed – Cheryl Langdon-Orr, Olivier Crépin-Leblond, Eduardo Diaz, Mike Nelson, Esther Mbong, Pedro Lana

Discussion on chapters' engagement in the ChAC

Chapter Content Archive Project

- presentation by the New York and Mexico Chapters



## Report from Q3 Full ChAC Call

Chapters represented in the call: 32 (out of 90 with a ChAC rep appointed), plus 1 observer from a SIG

- 23 chapters reps had attended the previous June call, plus 2 observers from SIGs
- 16 chapters reps had attended the previous February call

ISOC and ISOC Foundation staff attending the call:

- Christine Saegesser Baethge, Sebastián Bellagamba, Rama Rejman, Chris Locke, Ali Ghaffari



# Chapter Content Archive Project

## **Distributed repository to preserve chapter-generated content under library standards**

- Chapter-led project
- Redundant storage in multiple locations (regional distribution) with backup power, curation with proper metadata, and tools for chapters to create their own webcasts and livestreams
- Representatives from the Mexico and the US New York Chapters are working with the ISOC Foundation staff to develop a complete specification of the project to then submit a grant application
- Estimated 6-12-month rollout timeline
- Initial budget including costs for design, infrastructure, deployment, and operations over 3 years
- Governance structure under the ChAC
  - Operational committee, led by the US NY and Mexico chapters
  - Steering committee for overall advice and supervision



## 2026 ChAC Steering Committee Elections

9 SC members to be elected for a one-year term, at least one of each of the six regions

Nominations closed on October 5th

26 candidates – 14 from Africa, 4 from LAC, 3 from Europe, 2 from Middle East, 2 from Asia-Pacific, 1 from North America

Campaign run from October 14th to 22nd

Voting opened on October 23rd and closed on November 6th

Results will be announced on November 11th



## ChAC and ChAC SC Activities

ChAC Steering Committee holds monthly calls

ChAC Steering Committee leadership holds monthly calls

Full ChAC holds quarterly calls – Feb 25, May 20, Sep 16, Nov 18

Quarterly calls between ChAC SC and ISOC staff leaderships



# Chapter Health Update

Number of current (full) chapters: 122 (119 in July 2025)

Number of chapters in rejuvenation: 9 (11 in July 2025)

Recent Chapter Status Changes:

- US Hawaii Chapter [New Chapter]
- Canada Ontario Chapter [New Chapter – to be announced soon]
- Mongolia Chapter [New Chapter – to be announced soon]
- Spain Canary Islands Chapter [From pre-rejuvenation to rejuvenation]
- Namibia Chapter [From in rejuvenation to good standing]
- Somalia Chapter [From in rejuvenation to good standing]
- Qatar Chapter [From in rejuvenation to closed]





October 2025

# 2026 Vision: Chapters Advisory Council (ChAC)



Whishes for the ChAC as expressed by the 2026 ChAC  
Steering Committee candidates during the elections process

Internet Society Chapters Advisory Council Steering Committee

## Background

As part of the 2026 Chapters Advisory Council Steering Committee Elections, all candidates were asked to share their campaign statements.

These were shared on:

- the Candidates Page
- as well as on the chapter-delegates list



# Here is what we heard:

Summary of the ChAC SC Candidates vision for 2026



The 2026 ChAC Steering Committee candidates collectively envision a:

stronger, more connected, and inclusive global chapter ecosystem

— one that amplifies local voices, influences ISOC's global agenda, and operates with transparency, accountability, and measurable impact.



## 2026 ChAC Steering Committee Candidates Want To:

1. Strengthen Chapter Collaboration and Knowledge Sharing
2. Empower Chapters through Capacity Building, Mentorship & Leadership Development
3. Improve Communication, Transparency & Accountability between ChAC, Chapters & ISOC Global
4. Amplify Regional & Grassroots Voices in Global Internet Policy and Governance
5. Build Sustainable, Impact-Driven and Inclusive Chapter Operations



# Strengthening Chapter Collaboration and Knowledge Sharing



## Strengthening Chapter Collaboration and Knowledge Sharing

### **Create structured mechanisms for cross-chapter cooperation**

**According to the ChAC SC Candidates, this can happen through:**

- co-hosted events with shared agendas
- Regional and cross-regional working groups / collaboration networks
- a digital hub for exchange of knowledge, opportunities, innovation and leadership best practice



# Empowering Chapters

through Capacity Building, Mentorship and Leadership Development





## Empowering Chapters

**Invest in leadership training, youth engagement, and mentorship pipelines to strengthen chapters' operational maturity and sustainability.**

**According to the ChAC SC Candidates, this can happen through:**

- mentorship
- leadership training (focus on youth, emerging and underrepresented leaders and youth)
- a resource library of “ready-to-use” toolkits and templates
- Targeted capacity building and skill transfer at both technical and advocacy levels



# Improving Communication, Transparency & Accountability

between ChAC, Chapters & ISOC Global



## Improving Communication, Transparency & Accountability

**Establish clear, transparent, and two-way communication and reporting systems so chapters can track ChAC, Chapter & overall ISOC progress, understand decisions, and contribute to priorities.**

**According to the ChAC SC Candidates, this can happen through:**

- accessible and simplified communication (language, translation, technical accessibility)
- regular progress reports/dashboards based on transparent and data-driven metrics (co-created with chapters)
- structured dialogue between chapters and ISOC leadership



# Amplifying Regional & Grassroots Voices

in Global Internet Policy and Governance



## Amplifying Regional & Grassroots Voices

Ensure that ISOC's global strategy reflects local priorities by channelling regional and grassroots perspectives into policymaking and advocacy.

**According to the ChAC SC Candidates, this can happen through:**

- policy consultation frameworks (formal mechanisms for bottom-up policy input)
- regular regional policy dialogues (with a focus on digital inclusion and safe Internet access in underserved areas)
- inclusion of global south and youth voices in ISOC strategy / ISOC's global agenda



# Building Chapter Sustainability and Operational Maturity



## Building Chapter Sustainability and Operational Maturity

**Focus on making chapters more sustainable, data-driven, and impactful, with measurable results and inclusive participation.**

**According to the ChAC SC Candidates, this can happen through:**

- Simplified and more predictable grant and funding models (annual calendar, criteria)
- Impact metrics for chapter performance (sustainability frameworks and capacity audits)
- Tailored support, mentorship and training of chapters to ensure they become/are/remain active and sustainable



# Thank you!



Flávio R. Wagner  
Chair of the ChAC Steering Committee